



# Group corporate snapshot and key figures

June 2009


Lafarge is the world leader in building materials, with top-ranking positions in all of its businesses: Cement, Aggregates & Concrete and Gypsum. Following the acquisition of Orascom Cement in January 2008, the Group now has **84,000** employees in **79** countries.

Lafarge posted sales of **19.03 billion euros** and net income of **1.5 billion euros** in 2008.

The Group is listed on the Euronext Paris stock exchange.

In 2009 and for the fifth year in a row, Lafarge was listed in the 'Global 100 Most Sustainable Corporations in the World'. With the world's leading building materials research facility, Lafarge places innovation at the heart of its priorities, working for sustainable construction and architectural creativity.

**Cement**  
**World leader**  
**€10,911 million** in sales  
**49,673** employees  
**166** production sites  
**Present in 50** countries



*Lines of cement, hydraulic binders and lime for construction, renovation and public works*

**Aggregates & Concrete**  
**No. 2 & No. 3 worldwide**  
**€6,573 million** in sales  
**25,633** employees  
**1,945** production sites  
**Present in 40** countries



*Lines of aggregates, ready-mix and pre-cast concrete products, asphalt and paving for engineering structures, roads and buildings*

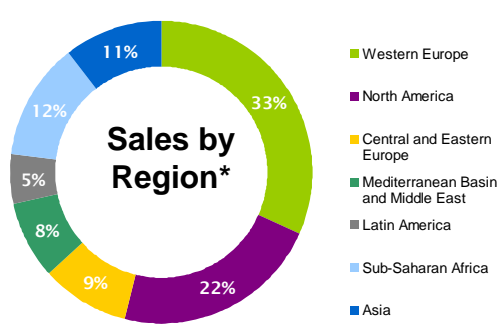
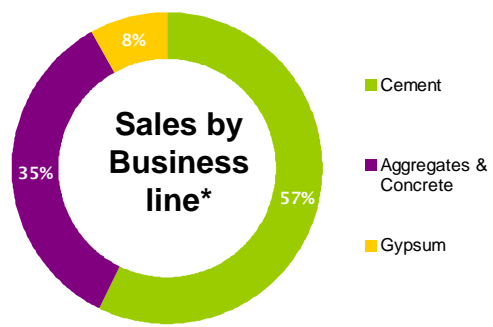
**Gypsum**  
**No. 3 worldwide**  
**€1,521 million** in sales  
**8,132** employees  
**76** production sites  
**Present in 29** countries



*Plasterboard systems and gypsum-based interior solutions for new construction and renovation*

**Key Figures**

(in millions of euros)	12/31/2007	12/31/2008	
Sales	17,614	19,033	+8%
Current Operating Income	3,242	3,542	+9%
Net Income	1,909	1,598	+3%
Earnings per share	11.05 €	8,27 €	-8%





### Lafarge Key Dates

1833	Lafarge founded in France
1864	The Group signs its first major international contract for the supply of 110,000 tons of lime for the construction of the Suez Canal
1887	Lafarge opens its first central research laboratory at Le Teil in the south of France
1956	Lafarge builds its first North American cement plant at Richmond in Canada
1990	Creation of Lafarge Research Centre (LCR) at L'Isle d'Abeau, near Lyon, the world's largest building materials research facility
1994	Lafarge enters the Chinese market
1997	Acquisition of Redland, strengthening the Group's position in aggregates and concrete and allowing it to enter the roofing market
2000	Signature of a voluntary environmental conservation partnership agreement with the WWF
2001	Acquisition of Blue Circle, making Lafarge the world's leading cement producer
2005	Renewal of partnership with the WWF International
2006	Buyout of minority stake in Lafarge North America  Announcement of strategic plan "Excellence 2008" to ensure sustainable world leadership  Announcement of sale of Roofing business to PAI
2007	Acquisition of Orascom Cement, marking an acceleration in the Group's strategy for Cement in emerging markets and reinforcing its presence in the Middle East and Mediterranean Basin
2008	Lafarge acquires L&T Concrete to become the leader in the Indian Ready-mix concrete market

### Key events 2007 - 2009

May 2007	Bruno Lafont is appointed Chairman and CEO  Lafarge presents its Sustainability Ambitions 2012, a road-map for sustainable leadership
June	Lafarge presents Extensia™ and Chronolia™, two new value-added concrete products
December	Acquisition of Orascom Cement, cement leader in the Middle East and Mediterranean Basin
February 2008	Lafarge exceeds most of its Excellence 2008 objectives a year early
May	Earthquake in Sichuan Province, China, damages two of Lafarge's cement plants. Lafarge helps with relief efforts and donates 1.5 M€
June	Launch of the 1st "Health and Safety Month", in the 2200 Lafarge sites all around the world, to create awareness on safety at work issues with employees
November	Lafarge announces the divestment of its Cement and Aggregates & Concrete activities in Italy
February 2009	Announcement of the plan for strengthening the financial structure including a capital increase of € 1.5 billion with preferential subscription rights
April	Lafarge inaugurates the largest cement plant in Iraq, in Bazian (Kurdistan)  Lafarge and WWF International renews their partnership
May	Lafarge announces the divestment of its Cement, Concrete and Aggregates activities in Turkey  Lafarge inaugurates a new production line in its Otavalo cement plant, Ecuador
June	Lafarge renews its partnership with CARE on health issues, economic and social development of communities around its sites

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