



Group corporate snapshot and key figures

As of December 31, 2008

Lafarge is the world leader in building materials, with top-ranking positions in all of its businesses: Cement, Aggregates & Concrete and Gypsum. Following the acquisition of Orascom Cement in January 2008, the Group now has **84,000** employees in **79** countries.

Lafarge posted sales of **19.03 billion euros** and net income of **1.5 billion euros** in 2008.

The Group is listed on the Euronext Paris stock exchange.

In 2009 and for the fifth year in a row, Lafarge was listed in the 'Global 100 Most Sustainable Corporations in the World'. With the world's leading building materials research facility, Lafarge places innovation at the heart of its priorities, working for sustainable construction and architectural creativity.

Cement
World leader
€10,911 million in sales
49,673 employees
166 production sites
Present in 50 countries

Lines of cement, hydraulic binders and lime for construction, renovation and public works

Aggregates & Concrete
No. 2 & No. 3 worldwide
€6,573 million in sales
25,633 employees
1,945 production sites
Present in 40 countries

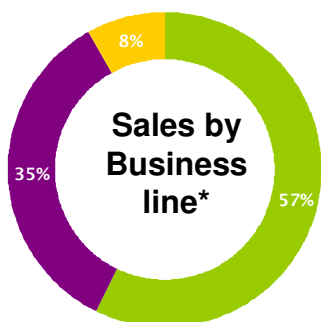
Lines of aggregates, ready-mix and pre-cast concrete products, asphalt and paving for engineering structures, roads and buildings

Gypsum
No. 3 worldwide
€1,521 million in sales
8,132 employees
76 production sites
Present in 29 countries

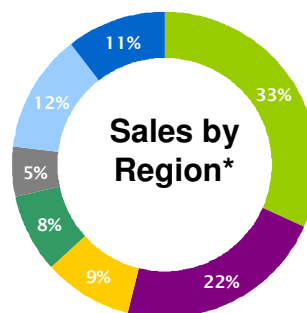
Plasterboard systems and gypsum-based interior solutions for new construction and renovation

Key Figures

(in millions of euros)	12/31/2007	12/31/2008	
Sales	17,614	19,033	+8%
Current Operating Income	3,242	3,542	+9%
Net Income	1,909	1,598	+3%
Earnings per share	11.05 €	8,27 €	-8%



- Cement
- Aggregates & Concrete
- Gypsum



- Western Europe
- North America
- Central and Eastern Europe
- Mediterranean Basin and Middle East
- Latin America
- Sub-Saharan Africa
- Asia



Lafarge Key Dates

1833	Lafarge founded in France
1864	The Group signs its first major international contract for the supply of 110,000 tons of lime for the construction of the Suez Canal
1887	Lafarge opens its first central research laboratory at Le Teil in the south of France
1956	Lafarge builds its first North American cement plant at Richmond in Canada
1990	Creation of Lafarge Research Centre (LCR) at L'Isle d'Abeau, near Lyon, the world's largest building materials research facility
1994	Lafarge enters the Chinese market
1997	Acquisition of Redland, strengthening the Group's position in aggregates and concrete and allowing it to enter the roofing market
2000	Signature of a voluntary environmental conservation partnership agreement with the WWF
2001	Acquisition of Blue Circle, making Lafarge the world's leading cement producer
2005	Renewal of partnership with WWF
2006	Buyout of minority stake in Lafarge North America Announcement of sale of Roofing business
2007	Acquisition of Orascom Cement, marking an acceleration in the Group's strategy for Cement in emerging markets and reinforcing its presence in the Middle East and Mediterranean Basin

Key events 2006 - 2008

January 2006	Bruno Lafont becomes Chief Executive Officer
February	Cash tender offer for outstanding minority stake in Lafarge North America (acquisition concluded in May 2006)
June	Announcement of strategic plan "Excellence 2008" to ensure sustainable world leadership
October	Lafarge presents Sensium® technological cements, a major innovation in the construction sector
December	Announcement of Lafarge's plan to sell Roofing business to PAI partners (sale effective in February 2007)
May 2007	Bruno Lafont is appointed Chairman and CEO Lafarge presents its Sustainability Ambitions 2012, a road-map for sustainable leadership
June	Lafarge presents Extensia™ and Chronolia™, two new value-added concrete products
December	Acquisition of Orascom Cement, reinforcing the Group's presence in the Middle East and Mediterranean Basin
February 2008	Lafarge exceeds most of its Excellence 2008 objectives a year early
May	Lafarge acquires L&T Concrete to become the leader in the Indian Ready-mix concrete market Earthquake in Sichuan Province, China, damages two of Lafarge's cement plants. Lafarge helps with relief efforts and donates 1.5 M€ to the affected cities of Dujiangyan and Mianyang
November	Lafarge announces the divestment of its Cement and Aggregates & Concrete activities in Italy

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